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25 (2) POMN 202

2013

PRODUCTION MANAGEMENT

Paper : 202

Full Marks : 70

Pass Marks : 28

Time : Three hours

*The figures in the margin indicate full marks
for the questions.*

Answer any five questions.

1. (a) Discuss the role of FMS and Group Technology in facilitating the conversion process. Cite relevant examples for both the technologies. 7
- (b) Discuss how the different management thoughts have contributed toward production management. 7
2. (a) What are the various issues encountered in a product life cycle as regards to operation? 7

Contd.

- (b) Given the following two machine problems. Use Johnson's algorithm to find the optimum sequence and also calculate the total idle time.

Jobs	M/c 1 (Mins)	M/c 2 (Mins)
A	10	22
B	17	9
C	15	15
D	29	12
E	12	17

3. (a) The following table shows the number of defects for 16 samples of sample size 100. Construct an appropriate control chart and comment on the process of production.

Sample No.	No. of Defects	Sample No.	No. of Defects
1	8	9	8
2	12	10	11
3	5	11	14
4	17	12	11
5	9	13	15
6	6	14	8
7	6	15	8
8	6	16	3

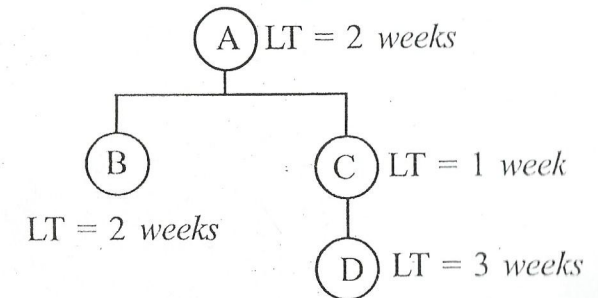
- (b) What is the advantage of control charts over acceptance sampling plans? 4

4. Firm XYZ has a requirement of 10,000 units of a component annually. The ordering cost is Rs. 2,000 per order and the inventory holding cost is 2% of the cost of inventory. The following quantity discounts are available according to quantity ordered.

Quantity	Price per unit
0 - 499	Rs. 1,000
500 - 799	Rs. 990
> 800	Rs. 970

Find the optimum quantity of inventory to be ordered. 14

5. Product A has a requirement of 600 units to be delivered in the 8th week. Product A has two sub-components B and C. Sub-component C has another sub-component D. The product tree is given below:



2 units of component 'B' and 3 units of component 'C' are required for one unit of product 'A'. Also 4 units of sub-component 'D' is required for one unit of sub-component 'C'.

Quantities available in hand are

A → 200 units

B → 350 units

C → 0 units

D → 2200 units

Develop and complete the MRP records for A, B, C & D. 14

6. (a) What type of layouts are suitable for an Intermittent production and Continuous production? Cite suitable examples to explain the answer. 7

(b) Given the following tasks and precedence requirement for an assembly line. Calculate

(a) Theoretical minimum number of stations required to balance the line with a 60 second cycle time.

(b) Balance the line using the LOT rule and find the efficiency. 7

Task	Task Time (Seconds)	Required predecessor
A	30	None
B	30	None
C	50	B
D	25	A
E	35	B
F	45	E
G	20	D
H	40	G

7. Write short notes on *any two* topics : 7+7=14

(a) Costs involved with inventory.

(b) JIT philosophy.

(c) Importance of facility location.

(d) Measurement of productivity.